



Live Webinar:
**Assessing Indirect Effects and
Cumulative Impacts Under NEPA**

May 19, 2011

2:00pm to 3:30pm EDT



AASHTO
**PRACTITIONER'S
HANDBOOK**

12
April 2011

**ASSESSING INDIRECT EFFECTS AND
CUMULATIVE IMPACTS UNDER NEPA**

This Handbook is intended to assist practitioners in assessing indirect effects and cumulative impacts in the evaluation of transportation projects under the National Environmental Policy Act (NEPA).

Issues covered in this Handbook include:

- Understanding the definitions of direct effects, indirect effects, and cumulative impacts
- Gathering the information needed for the analysis
- Deciding the appropriate scope and level of detail
- Carrying out the analysis
- Identifying mitigation opportunities
- Documenting the analysis
- Using the transportation planning process to support NEPA-level studies of indirect effects and cumulative impacts

The Center for Environmental Excellence by AASHTO produces the Practitioners Handbooks. The Handbooks provide practical advice on a range of environmental issues that arise during the planning, development, and operation of transportation projects.

Each Handbook is developed by the Center in cooperation with an advisory group that includes representatives of the Federal Highway Administration (FHWA), the Federal Transit Administration (FTA), State departments of transportation (DOTs), and other agencies as appropriate.

The Handbooks are primarily intended for use by project managers and others who are responsible for coordinating compliance with a wide range of regulatory requirements. With their needs in mind, each Handbook includes:

- A background briefing;
- Key issues to consider; and
- Practical tips for achieving compliance.

In addition, key regulations, guidance materials, and sample documents for each Handbook are posted on the Center's web site at <http://environment.transportation.org>



Center for Environmental Excellence by AASHTO



American Association of State Highway and Transportation Officials

Welcome to the Webinar!

Shannon Eggleston

*Program Director for
Environment*
AASHTO



U.S. Department of Transportation
**Federal Highway
Administration**

Center for Environmental Excellence



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Practitioner's Handbooks

Published

- Preparing an Administrative Record
- Responding to Comments on an EIS
- NEPA for Toll Lanes and Toll Roads
- Tracking Environmental Commitments
- Use of Community Advisory Committees
- Section 106 Consultation
- P&N/Range of Alternatives
- Environmental Management Systems
- SAFETEA-LU Section 6002
- Linking Planning and NEPA
- Section 4(f)
- Stormwater Management Programs

Just Published

- Indirect & Cumulative Impacts
 - Authored by:
 - Bill Malley, Perkins Coie LLP
 - Larry Pesesky, Louis Berger Group

Coming Soon

- Section 404(b)(1) Guidelines

To download them, go to:

<http://environment.transportation.org>

Click on the link for "Practitioner's Handbooks"...



Advisory Group for IECl Handbook

- Diverse membership representing FHWA, FTA, State DOTs, transit agencies, and MPOs

USDOT

Lamar Smith - FHWA

Brian Smith - FHWA

Kevin Moody – FHWA

Robin Smith – FHWA

Charles Goodman – FTA

Joe Ossi - FTA

State DOTs

Cindy Adams – CA

Don Sparklin – MD

Sandy Beaupre - WI

AASHTO

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Transit Agencies & MPOs

James Irish

Sound Transit (Seattle)

Suraya Teeple

Jacksonville Transp. Auth.

Don Shanis

MPO - Philadelphia

Craig Casper

MPO – Colorado Springs



Today's Webinar

- Presentation: "Assessing Indirect and Cumulative Effects under NEPA"
 - Bill Malley, Perkins Coie LLP

- Q&A Session with FHWA & State DOT Experts
 - Moderator: Bill Malley
 - Panelists:
 - Lamar Smith, FHWA Resource Center
 - Tracy White, FHWA Chief Counsel's Office
 - Cindy Adams, California Department of Transportation



Questions for the Panel?

- Due to the number of attendees, all attendees are muted during the webinar.
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Presentation: Assessing Indirect and Cumulative Effects under NEPA

Bill Malley
PERKINS COIE LLP



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U.S. Department of Transportation
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- Goals of the Handbook:
 - Provide a simple summary of key concepts
 - Flag important issues to consider
 - Recommend approaches, but do not prescribe
 - Link to other resources

What this presentation covers

- Indirect Effects
- Cumulative Impacts
- Documentation / Legal Sufficiency
- Planning-NEPA Linkage



A few caveats ...

- Terminology
 - 'Effects' and 'impacts' are synonyms.
- Guidance
 - The handbook is consistent with CEQ guidance and State DOTs' guidance.
 - Specific 'steps' may differ; concepts are the same.
- Methodologies
 - The handbook is not a manual; it describes approaches, but not specific models and methods.



Practical Tips: Indirect Effects Analysis



What is an "Indirect Effect"?

- ***Indirect effects*** are caused by the project or plan, but are separated from direct effects by time and/or distance. Indirect effects include induced growth and related environmental impacts.

Types of Indirect Effects

- Two types of indirect effects:
 - Induced growth
 - Encroachment/alteration
- Handbook focuses on **induced growth** – why?
 - Frequent issue on highway and transit projects
 - Often requires a major commitment of resources
 - Lack of consensus on methodologies
 - Frequent litigation issue

Getting Started

- Is an indirect effects analysis required?
- What level of effort is needed?
- What methodology will be used?



Need for the Analysis

- *When is an indirect effects analysis needed?*
 - Every EIS must consider direct, indirect, and cumulative effects.
 - An EA may need to consider indirect effects –
 - Basis for issuing a FONSI is "no significant impacts"
 - If a project may have indirect effects, an EA would need to assess their significance.
 - A CE generally does not include an indirect effects analysis, but:
 - Indirect effects, if significant, would prevent use of a CE.



Level of Effort

- *What level of effort is likely to be needed?*
- These factors, individually or in combination, may indicate the need for in-depth study:
 - Capacity expansion
 - New access points
 - Developable land available
 - Lack of other restrictions on development
 - Weak land use controls
 - Sensitive/ threatened environmental resources

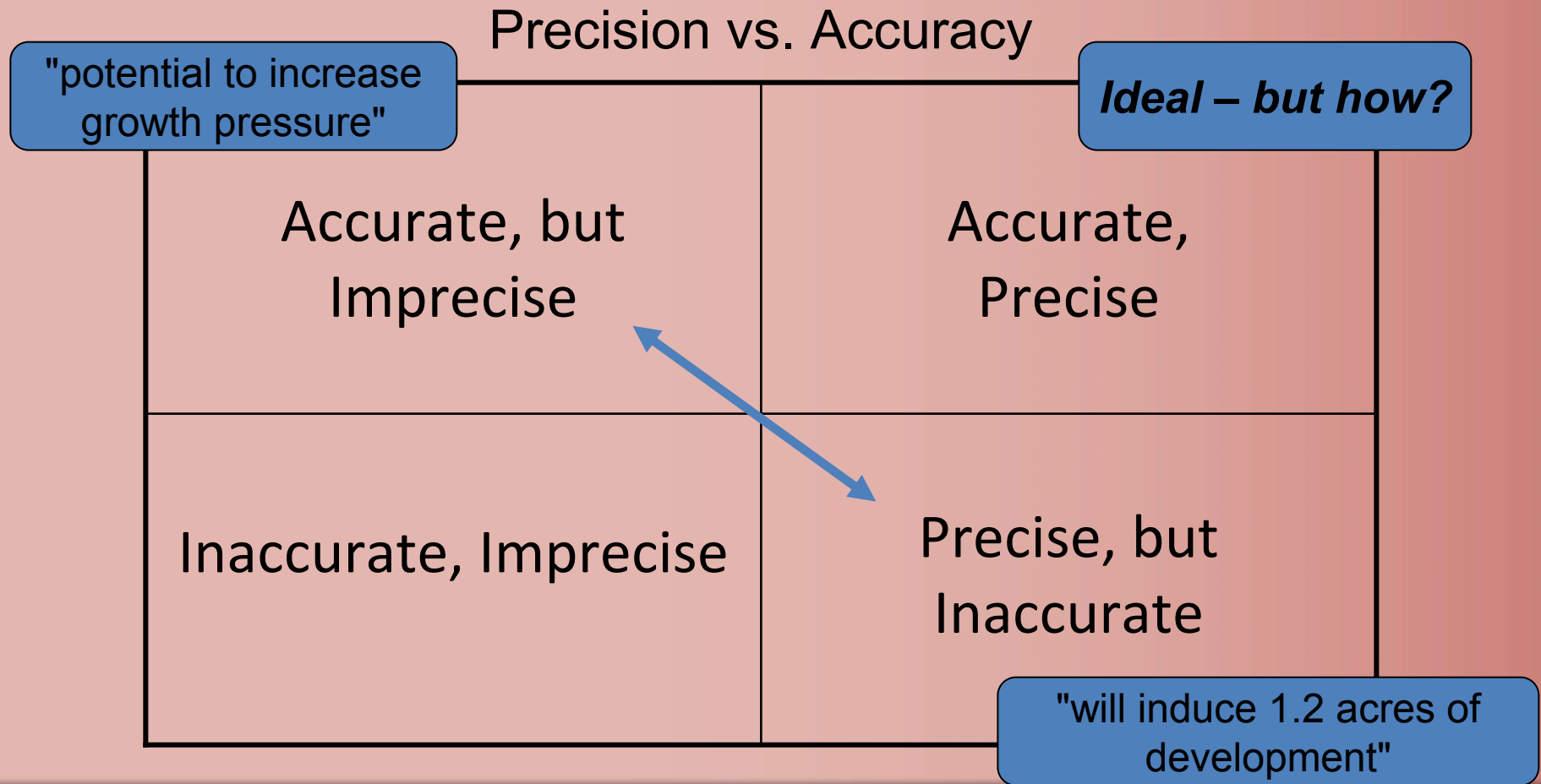


Choice of Methodology

- *What methodology should be used?*
 - No standard FHWA or FTA method.
 - Threshold question: Qualitative or quantitative?
 - Qualitative: Predict changes in development trends, pressures, dynamics.
 - Quantitative: Predict the amount of additional development that is expected to occur, and the location.
 - If quantitative, choose:
 - Modeling? Expert panel?



Methodology Trade-Offs



Quantitative is not necessarily better...



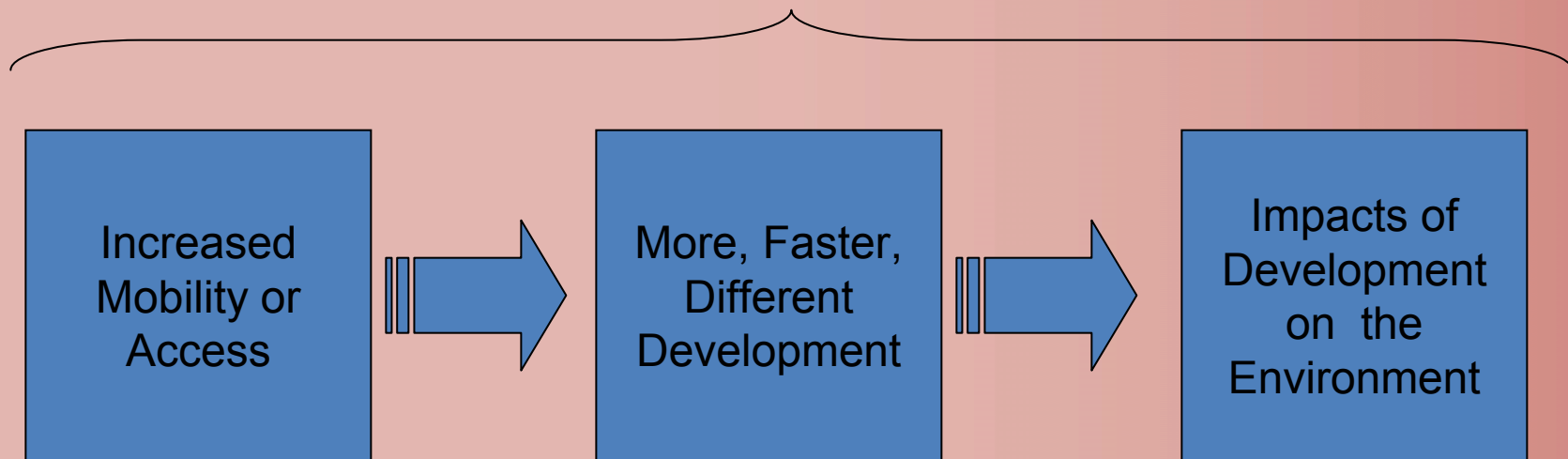
Analysis of Induced Growth

- Regardless of method, any analysis of induced growth seeks to answer the same questions:
 - Will this project influence growth patterns?
 - If so, what impacts will result from that growth?
- The focus of your analysis is the chain of causation ...



Induced Growth

"Chain of causation"



Increasing uncertainty



At what point it is "unforeseeable"?

Analysis Steps

- Four-step framework for analysis:
 - Assess potential for increased accessibility
 - Assess potential for induced growth
 - Assess potential impacts of induced growth
 - Assess potential minimization/mitigation
- Note: This is just one possible approach; not intended to supplant other methods.

Analysis Steps

1. Assess Potential for Increased Accessibility

- Will the project improve travel times? Provide new access points? Create new destinations?
 - If so, what is the magnitude of the change?
 - Are there important differences among alternatives in terms of the mobility benefits they provide?
 - Are there significant uncertainties in the projections?
 - Limitations of the model
 - Unresolved policy issues



Analysis Steps

2. Assess Potential for Induced Growth

- Will increased accessibility heighten development pressures? If so, where?
- How will other factors affect growth – e.g.,
 - availability of developable land
 - market demand
 - land use policies
 - Infrastructure
- What changes in growth patterns is *the project* likely to cause? How certain are your projections?



Analysis Steps

3. Assess Potential Impacts of Induced Growth

- What resources are present in the study area?
- If induced growth does occur, what kinds of resources might be impacted?
- Are there laws or other restrictions that might protect those resources (e.g., zoning?)
 - If so, are they strong enough to withstand development pressures?
- How certain are your projections of impact?
 - Can you identify likely impacts to specific resources?

Analysis Steps

4. Assess Potential for Minimization & Mitigation

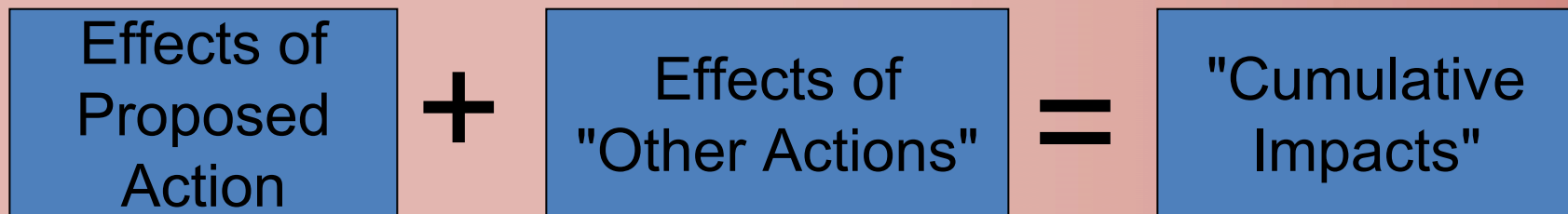
- *Consider* measures to minimize and mitigate impacts resulting from induced growth
- If implementation is outside the control of transportation agencies, note who would be responsible for implementation.
- Example: Wisconsin DOT guidance recommends
 - *Matrix listing each min/mit measure, who has authority to implement, and likelihood of implementation.*

Practical Tips for Cumulative Impacts Analysis



What is a "Cumulative Impact"?

- ***Cumulative impacts*** are the aggregate result of the incremental direct and indirect effects of a project or plan, the effects of past and present actions, and effects of reasonably foreseeable future actions by others on resources of concern.



What is a Cumulative Impacts *Analysis?*

- *The resource, not the project, is the focus.*
- The analysis should:
 - Current condition of the resource
 - Is it healthy? Improving? Declining?
 - Changes in the resource over time
 - Past trends in health of the resource
 - Actions or events that have affected the resource
 - Foreseeable effects on the resource
 - From the proposed action
 - From other actions



CEQ Guidance

- CEQ, "Considering Cumulative Effects under the National Environmental Policy Act" (1997)
 - "Count what counts"
 - Use scoping to identify significant cumulative effects issues
 - With resource agency involvement
 - Provide in-depth analysis on those few issues, rather than superficial analysis on many.

Getting Started

- What are the significant cumulative impacts issues?
- What is the appropriate scope of analysis for those issues?
- What level of detail is appropriate – i.e., how in-depth?



Focus of Analysis

- *What are the significant cumulative impacts issues?*
 - Which resources are most prevalent, sensitive, and/or threatened?
 - Which resources are most affected by the project?
- Be selective – not a laundry list.
 - Allows for a more thorough consideration of the resources that *are* selected for analysis.

Study Area and Level of Detail

- *What study area (or areas) will be used in the analysis of cumulative impacts?*
 - May be different for each resource studied in the cumulative impacts analysis
- *What level of detail is appropriate?*
 - Take into account factors such as:
 - Overall size, complexity, and impact of the project
 - Sensitivity of affected resources
 - Degree of public concern/opposition



Analysis Steps

- Five-step framework for analysis:
 - Describe resource conditions and trends
 - Summarize effects of the proposed action
 - Describe effects of 'other actions'
 - Estimate combined effects of proposed action and other actions
 - Assess potential minimization/mitigation
- Note: This is just one possible approach; not intended to supplant other methods.

Analysis Steps

1. Describe Resource Conditions and Trends

- Geographic and temporal scope
- Current conditions – "snapshot"
 - How healthy is the resource today?
- Trends
 - How has the condition of the resource changed over time? Is the resource improving or declining?
 - What events have contributed to the improving or declining health of the resource?



Analysis Steps

2. Summarize Effects of the Proposed Action

- Cumulative = *combined* effects of the proposed action and other actions.
- Therefore, first step = summarize the direct and indirect effects of the proposed action.
 - This information has already been developed elsewhere in the EIS; just summarize it here.
- This information becomes a building block for the cumulative impacts analysis.



Analysis Steps

3. Describe "Other Actions" and Their Effects

- Past actions:
 - Describe past trends in condition of resource
 - Need not describe individually (CEQ, 6/24/2005 memo)
- List "other actions" if reasonably foreseeable
 - Include transportation and non-transportation
- Estimate impacts of those other actions
 - Use best available existing data
 - Need not describe impacts of each action individually



Analysis Steps

4. Estimate Combined Effects on Key Resources

- Estimate the aggregate impact of the proposed action and other actions on each resource
 - Conclusions may be qualitative or quantitative
 - Should acknowledge uncertainties in forecasts
 - Take into account health/condition of resource when describing effects – e.g, could a small incremental impact result in jeopardy to the resource?

Analysis Steps

5. Consider Minimization and Mitigation

- *Consider* ways to minimize and mitigate effects of the proposed action, taking into account the results of the cumulative effects analysis
 - This does not mean "mitigating for others' effects".
 - It *does* mean considering the condition of the resource when deciding how to mitigate effects of your action.
- May also discuss actions that others may take to mitigate the effects of their actions.
 - If so, address likelihood of implementation.

Documentation and Legal Sufficiency



Documentation

- Location in EIS:
 - Separate analyses of indirect effects and cumulative impacts help to show that each has been adequately studied.
 - If combined, extra care is needed to avoid blurring the analyses and conclusions.
- Use of Appendices:
 - Include supporting information in appendices or technical reports, to make EIS itself more readable



Quality Documentation

- Three keys to adequate documentation*
 - ***Explain the methodology*** – e.g., explain choice of qualitative or quantitative; acknowledge any limitations of the chosen methodology.
 - ***Provide factual support*** – avoid a data dump; include data that is relevant and up-to-date; explain, don't just summarize.
 - ***Use clear reasoning*** – make sure a non-technical reader can see and understand the logic that supports your conclusions.

* TRB, *Legal Sufficiency Criteria for Adequate Indirect Effects and Cumulative Impacts Analysis (2008)*



"Reasonableness" Check

- "Test" the results for reasonableness ...
- Depending on the study, this may include:
 - Using multiple analysis methods, so you are not too reliant on any single approach
 - Conducting sensitivity analyses
 - Seeking input from specialists and stakeholders
 - Looking for counter-intuitive results
 - Comparing future projections to past trends

"Does it make sense? Is it credible?"



Using the Planning Process to Conduct IECl Analyses



Planning-Environment Linkages

- *Can the planning process be used to prepare indirect and cumulative effects analysis for use in the NEPA process?*
 - Yes, subject to several conditions.
 - Likely provides a foundation for NEPA analyses; some additional work is likely to be needed at the project level.



Planning Regulations

23 CFR Part 450, Appendix A:

To be used in the analysis of indirect and cumulative impacts, such information should:

- (a) Be sufficiently detailed that differences in consequences of alternatives can be readily identified;*
- (b) Be based on current data (e.g., data from the most recent Census) or be updated by additional information*
- (c) Be based on reasonable assumptions that are clearly stated; and/or*
- (d) Rely on analytical methods and modeling techniques that are reliable, defensible, and reasonably current.*



Ways to Use the Planning Process

- The planning process can be used to:
 - Develop a vision for growth
 - Example: Scenario planning can be used to evaluate potential land use and transportation policies.
 - Collect data
 - Example: Gather data on land use plans and growth trends; gather data on key resources.
 - Analyze trends
 - Region-wide growth trends
 - Corridor-level growth trends



Use in NEPA Process

- Decision on whether it can be used in NEPA is made *in the NEPA process*, by the federal lead agency (e.g., FHWA).
- Corridor-level analyses are more likely to approximate the level of detail required in the NEPA process.
- Some additional project-level analysis is likely to be required in the NEPA process.



For Additional Information

- See "Reference Materials" section of Center's website for this Handbook:
- http://environment.transportation.org/center/products_programs/practitioners_resources.aspx?id=11



Thank You!

And now, time for the Q&A portion
of this webinar...



Question and Answer Session

- Moderator: Bill Malley
- Panelists:
 - Lamar Smith, FHWA Resource Center
 - Tracy White, FHWA Chief Counsel's Office
 - Cindy Adams, California Department of Transportation

If you want to submit a question:

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