AASHTO/FHWA Peer Exchange:  
Context Sensitive Solutions
Conference Agenda

TUESDAY, SEPTEMBER 5, 2006

2:00–5:00 p.m.
Registration (Calvert Foyer)

WEDNESDAY, SEPTEMBER 6, 2006

7:00 a.m.– 5:00 p.m.
Registration (Calvert Foyer)

7:00 a.m. - 8:00 a.m.
Continental Breakfast (Calvert Foyer)
Speaker/Facilitator Orientation (Calvert-Salon B)

7:00 a.m. - 5:00 p.m.
Exhibits (Mezzanine). Please take some time to view the exhibits of our corporate sponsors.

8:00 a.m. - 8:45 a.m.
Opening Session (Calvert-Salon C)
Following welcoming comments from Maryland DOT Secretary Robert Flanagan, AASHTO President Harold Linnenkohl, and FHWA Associate Administrator King Gee, Neil Pedersen will provide an overview of CSS implementation since the 1998 Thinking Beyond the Pavement Conference and convey to participants the goals of the peer exchange.

• Robert Flanagan, Secretary, Maryland DOT
• Harold Linnenkohl, Commissioner, Georgia DOT; President, AASHTO
• King Gee, Associate Administrator for Infrastructure, FHWA
• Neil Pedersen, Administrator, Maryland SHA; Chair, AASHTO Context Sensitive Solutions Task Force

8:45 a.m.–9:30 a.m.
Breakout Peer Discussion Overview (Calvert-Salon C)

As background for the breakout peer discussions to follow, these three presentations frame the key issues affecting CSS implementation related to project delivery, multi-disciplinary teams, and stakeholder involvement.

• Project Delivery: Carol Murray, Commissioner, New Hampshire DOT

• Multi-Disciplinary Teams: Fred Skaer, Director, Office of Project Development and Environmental Review, FHWA

• Stakeholder Involvement: Gregg Albright, Deputy Director, Planning and Modal Programs, California DOT

9:30 a.m. – 9:45 a.m.
Mid-Morning Break (Calvert Foyer)

9:45 a.m. –11:45 a.m.
Project Delivery: Breakout Peer Discussions

The conference participants will be divided into eight groups for facilitated peer exchange discussions on how CSS is being integrated into the overall project delivery process. Examples of topics to be discussed include exploring the processes that present the biggest challenge for CSS integration, the relationship between CSS and value engineering, the effectiveness of training in accelerating CSS implementation, and innovative tools and techniques for supporting CSS.

Facilitators:
• Mary Raulerson, Senior Associate, Senior Transportation Planner, Glattin Jackson (Calvert-Salon A)
• Kathleen Penney, Deputy Chief Engineer, Infrastructure Project Management Administration, District DOT (Calvert-Salon B)
• James Cheatham, Division Administrator, FHWA-Pennsylvania Division (Calvert-Salon D)
• Joe Palladi, State Transportation Planning Administrator, Georgia DOT (Calvert-Salon E)
• Mark Taylor, Design Discipline Leader, Federal Lands Highway (Versailles Room)
• Doug Simmons, Deputy Administrator/Chief Engineer for Planning and Engineering, Maryland SHA (Royal Boardroom)
• Barbara Bauer, CSS Program Coordinator, FHWA (Hanover A)
• Claiborne Barnwell, Environmental Division Engineer, Mississippi DOT (Hanover B)

11:45 a.m.–1:15 p.m
Keynote Luncheon: FHWA’s Commitment to CSS (Calvert-Salon C)

Featuring J. Richard Capka, Administrator, FHWA

Introduction by Harold Linnenkohl, Commissioner, Georgia DOT; President, AASHTO

1:15 p.m. – 3:00 p.m.
Multi-Disciplinary Teams: Breakout Peer Discussions

The conference participants will be divided into eight groups for facilitated peer exchange discussions on issues related to forming and managing CSS multi-disciplinary teams. Examples of
topics to be discussed are the challenges of forming and supporting internal and external CSS teams, team skills critical to CSS success, and innovative approaches to assuring coordination among related CSS teams.

Facilitators:
- K. Lynn Berry, Environmental Program Specialist, FHWA (Calvert-Salon A)
- Kathleen Davis, Director, Highways and Local Programs Division, Washington State DOT (Calvert-Salon B)
- Angelo Papastamos, CSS Director, Utah DOT (Calvert-Salon D)
- Wendy Wolcott, Chief, Engineering Systems Design Team, Maryland SHA (Calvert-Salon E)
- Brad Cownover, Director, Scenic Conservation, Scenic America (Versailles Room)
- John Mettille, Senior Environmental Project Manager, Wilbur Smith Associates (Royal Boardroom)
- Nelson Castellanos, Division Administrator, FHWA-Maryland Division (Hanover A)
- Dwight Horne, Director, Infrastructure Office of Program Administration, FHWA (Hanover B)

3:00 p.m.–3:15 p.m.
Mid-Afternoon Break (Calvert Foyer)

3:15 p.m.–5:00 p.m.
Stakeholder Involvement: Breakout Peer Discussions

The conference participants will be divided into eight groups for facilitated peer exchange discussions on issues related to soliciting, gathering, and using stakeholder input in the CSS process. Examples of topics to be discussed include tools/techniques for effective partnerships and decision-making, successful approaches to understanding and managing potential cost and schedule risks associated with stakeholder involvement, and successful integration of community visions into CSS projects.

Facilitators:
- Kevin Fry, President, Scenic America (Calvert-Salon A)
- Catherine Ross, Director, Center for Quality Growth and Regional Development, Georgia Tech (Calvert-Salon B)
- Ed Cole, Chief, Environment and Planning, Tennessee DOT (Calvert-Salon D)
- Harold Peaks, Project Development Team Leader, FHWA (Calvert-Salon E)
- David Burwell, Partner, Project for Public Spaces (Versailles Room)
- Michelle Johnson, Director, America’s Byways Resource Center (Royal Boardroom)
- Melisa Ridenour, Division Engineer, Federal Lands Highway (Hanover A)
- MaryAnn Naber, Federal Preservation Officer, Office of Planning, Environment and Realty, FHWA (Hanover B)

5:00 p.m.
Adjourn – Day One

5:30 p.m.– 7:00 p.m.
Welcome Reception (Calvert-Salon C)

THURSDAY, SEPTEMBER 8, 2006

7:00 a.m.–5:00 p.m.
Registration (Calvert Foyer)

7:00 a.m.–8:00 a.m.
Continental Breakfast (Calvert Foyer)
Speaker/Facilitator Orientation (Calvert-Salon B)

7:00 a.m.–5:00 p.m.
Exhibits (Mezzanine). Please take some time to view the exhibits of our corporate sponsors.

8:00 a.m.–8:45 a.m.
Summary of Day One Peer Discussions (Calvert-Salon C)

Summary information from the project delivery, multi-disciplinary teams, and stakeholder involvement breakout peer discussions will be shared with all conference participants.

Moderator: Neil Pedersen, Administrator, Maryland SHA; Chair, AASHTO Context Sensitive Solutions Task Force

- Project Delivery: Kathy Ames, Deputy Director, Office of Planning and Programming, Illinois DOT
- Multi-Disciplinary Teams: Michelle Pourciau, Director, District DOT
- Stakeholder Involvement: Allen Biehler, Secretary of Transportation, Pennsylvania DOT

8:45 a.m.–10:45 a.m.
CSS Project Presentations and Breakout Peer Discussions

The CSS Project Presentations Session will be immediately followed by the CSS Principles Application Session. These two sessions are designed to help participants identify CSS principles in various project types. In the CSS Project Presentations Session, conference participants will be divided into eight groups (two for each of the four topics below) to hear brief presentations about selected projects in rural, small urban, large urban, or design-build settings from project staff and stakeholders. Following the presentations, conference participants will have the opportunity to ask follow-up questions to explore the broad range of CSS applications within these projects.

Following a brief break, groups will return to their project breakout discussion groups for the CSS Principles Application Session to summarize how the projects presented in the first session relate to the 1998 Thinking Beyond the Pavement Conference.

Urban Projects (Calvert-Salon A)
- New York: Route 9A—Highway replacement project in Manhattan’s West Side including a segment adjacent to the World Trade Center site

Presenter: Chris Cotter, Outreach Director, New York State DOT
Stakeholder: Connie Fishman, President, Hudson River Park Trust
• Michigan: US 131 S Curve Replacement—Replacement of 6-lane elevated structure in Grand Rapids

Presenter: Mark Van Port Fleet, Engineer of Design, Michigan DOT
Stakeholder: Pat Bush, Director of Public Works, Grand Rapids, MI

Urban Projects (Calvert-Salon B)
• Ohio: Eastern Corridor—Highway and transit improvements for a 165-square-mile area east of Cincinnati metro

Presenter: Diana Martin, District 8 Planning Administrator, Ohio DOT
Stakeholder: Bob Gable, Scenic River Program Manager, Ohio Department of Natural Resources

• Washington DC: Anacostia Waterfront Initiative—Large-scale revitalization project linked with transportation system improvements

Presenter: John Deatrick, Chief Transportation Engineer, District DOT
Stakeholder: Jim Connolly, Vice President, Anacostia Watershed Society and the Anacostia Boathouse Association

Small Urban Projects (Calvert-Salon D)
• New Mexico: Isleta Boulevard—Improvements to principal arterial just outside Albuquerque

Presenter: Tim Simmons, ASCG Consultant
Stakeholder: Teresa Cordova, County Commissioner, Bernalillo County

• New York: US Route 62, Hamburg Village Project—Full reconstruction of the main street in a small town in the Niagara-Buffalo region

Presenter: Ken Kuminski, Project Manager, New York State DOT
Stakeholder: Rob Pauley, Village Administrator, Hamburg, NY

Small Urban Projects (Calvert-Salon E)
• Arizona: Route 179—Safety improvements to a scenic highway in Sedona

Presenters: Carl Burkharter, Senior Resident Engineer, Arizona DOT; Jennifer Livingston, Senior Project Manager, DMJM Harris
Stakeholder: Ernie Strauch, Private Citizen, Former Vice-Mayor, City of Sedona, AZ

• New Jersey: Route 71—Improvements to the main street of the beach community of Avon by the Sea

Presenter: Gary Toth, Director, Project Planning and Development, New Jersey DOT
Stakeholder: Jerry Hauselt, Former Mayor, Avon, NJ

Rural Projects (Versailles Room)
• California: Route 1, Coast Highway Management Plan—Plan to manage landslide events and preserve aesthetics along 75 miles of the Big Sur area coastline

Presenter: Gregg Albright, Deputy Director, Planning and Modal Programs, California DOT
Stakeholder: Ken Wright, Private Citizen, Big Sur, CA

• Virginia: Route 50—Corridor-length traffic calming project stretching 24 miles through historic countryside and small towns in eastern Virginia

Presenter: Jim Klein, ASLA, Principal, Lardner/Klein Landscape Architects, P.C.
Stakeholder: Susan Van Wagoner, Private Citizen, Middleburg, VA

Rural Projects (Royal Boardroom)
• Minnesota: TH38 Edge of the Wilderness—Safety improvements to the Edge of the Wilderness Scenic Byway in northern Minnesota

Presenter: Scott Bradley, Landscape Architecture Chief, Minnesota DOT
Stakeholder: Tarry Edington, Housing Development Specialist, Itasca County HRA

• Colorado: Berthoud Pass—Safety and operations/management improvements for a mountain roadway west of Denver

Presenter: Michelle Li, Planning and Environmental Manager, Colorado DOT
Stakeholder: Daniel Lovato, District Ranger, U.S. Forest Service

Design-Build Projects (Hanover A)
• Maryland: 30/Hampstead Bypass—New, two-lane facility that will cross wetlands and waterways that are habitat for a threatened species

Presenter: John Zanetti, Transportation Engineering Manager and Assistant Innovative Contracting Program Manager, Maryland SHA
Stakeholder: Ken Decker, Town Manager, Hampstead, MD

• Oregon: Clark Branch to Tunnel Mill Race Bridges - Series of interstate bridge replacements under a state-wide bridge program

Presenter: Jim Cox, Assistant Manager, Office of Project Delivery, Oregon DOT
Stakeholder: Mike McCabe, ODOT Liaison, Oregon Department of State Lands

Design-Build Projects (Hanover B)
• Utah: 12300/12600 South Design-Build Project-Widening—multimodel facility improvements, interchange reconstruction and other upgrades in rapidly growing area near Salt Lake City

Presenters: Kim Clark, Senior Associate, H.W. Lochner, Inc.; Kris Peterson, Environmental/Hydraulic Engineer, Utah DOT
Stakeholder: Scott Gubler, Superintendent, Ralph L. Wadsworth Construction

• Kentucky: Pine Mountain—Safety improvements to mountain road through sensitive natural area in southeastern Kentucky
10:45 a.m. –11:00 a.m.
**Mid-Morning Break (Calvert Foyer)**

11:00 a.m. –12:15 p.m.
**CSS Principles Application: Breakout Discussions**

Following a brief break, groups will return to their project breakout discussion groups to summarize how the projects presented in the first session relate to the CSS definition and principles adopted at the 1998 *Thinking Beyond the Pavement Conference*.

Facilitators:
- Sandy Otto, Division Administrator, FHWA-Arkansas Division (Calvert-Salon A)
- Phil Caruso, Deputy Executive Director, ITE (Calvert-Salon B)
- Betty Hager Francis, President, Hager Management Group LLC; Former Director, Prince George's County Department of Public Works and Transportation; Former Director, District of Columbia Department of Public Works (Calvert-Salon D)
- Dennis German, Chief, Community Design Division, Maryland SHA (Calvert-Salon E)
- Yates Opperman, Environmental Planning Specialist, Colorado DOT (Versailles Room)
- Loyd Rue, Design, Safety and Traffic Engineer, FHWA-Montana Division (Royal Boardroom)
- Glen Fulkerson, Assistant Division Administrator, FHWA-Illinois Division (Hanover A)
- Donald Voelker, Assistant Division Administrator, FHWA-North Carolina Division (Hanover B)

12:15 p.m. –1:30 p.m.
**Keynote Luncheon: Managing Change (Calvert-Salon C)**

Featuring Tom DeCoster, Executive Director, AASHTO National Transportation Leadership Institute, Indiana University

Introduction by Doug MacDonald, Secretary of Transportation, Washington State DOT

1:30 p.m.–2:45 p.m.
**Mainstreaming CSS Panel Discussion (Calvert-Salon C)**

Maryland, Michigan, and Massachusetts will discuss how they have approached mainstreaming CSS into their organizations, including the challenges, successes and benefits of such mainstreaming.

Moderator: Tom DeCoster, Executive Director, AASHTO National Transportation Leadership Institute, Indiana University

Panelists:
- Neil Pedersen, Administrator, Maryland SHA; Chair, AASHTO Context Sensitive Solutions Task Force
- John Polasek, Engineer of Development, Michigan DOT
- Luisa Paiewonsky, Commissioner, Massachusetts Highway Department

2:45 p.m.–3:00 p.m.
**Mid-Afternoon Break (Calvert Foyer)**

3:00 p.m.–5:00 p.m.
**Mainstreaming CSS: Breakout Peer Discussions**

The conference participants will be divided into eight groups for facilitated peer exchange discussions on issues related to mainstreaming CSS into their organization. Example topics to be discussed include organizational roles and responsibilities in successful mainstreaming of CSS, the role and importance of partners and stakeholders in supporting CSS implementation, policies and practices that create barriers to CSS implementation, and measuring CSS effectiveness.

Facilitators:
- Rina Cutler, Deputy Secretary for Administration, Pennsylvania DOT (Calvert-Salon A)
- Carol Murray, Commissioner, New Hampshire DOT (Calvert-Salon B)
- Scott Bradley, Landscape Architecture Chief, Minnesota DOT (Calvert-Salon D)
- Luisa Paiewonsky, Commissioner, Massachusetts Highway Department (Calvert-Salon E)
- Philip Bell, Chair, CSS Implementation Team, Design Division, New York State DOT (Versailles Room)
- Anne Canby, President, Surface Transportation Policy Project (Royal Boardroom)
- Dan Stewart, Project Development Engineer, Pennsylvania DOT (Hanover A)
- Gloria Shepard, Director, Office of Planning, FHWA (Hanover B)

5:00 p.m.
**Adjourn – Day Two**

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**FRIDAY, SEPTEMBER 9, 2006**

7:00 a.m.–12:00 p.m.
**Registration (Calvert Foyer)**

7:00 a.m.–8:00 a.m.
**Continental Breakfast (Calvert Foyer)**

7:00 a.m.–12:00 p.m.
**Registration (Calvert Foyer)**

8:00 a.m.–8:45 a.m.
**Peer Discussion Summary Session (Calvert-Salon C)**

Summary information from the project, principles application, and mainstreaming discussions will be shared with all conference participants.

Moderator: Neil Pedersen, Administrator, Maryland SHA; Chair, AASHTO Context Sensitive Solutions Task Force

Panelists:
- Urban, Design-Build: John Deatrick, Chief Transportation Engineer, District DOT
- Small Urban, Rural: Gary Toth, Director, Project Planning and Development, New Jersey DOT
- Mainstreaming: Kirk Steudle, Director, Michigan DOT
8:45 a.m.–9:15 a.m.
Action Planning (Calvert-Salon C)

Panel members will provide an overview of their approach to action planning to support CSS implementation.

Moderator: Kris Kolluri, Commissioner, New Jersey DOT

Panelists:
- Kathy Ames, Deputy Director, Office of Planning and Programming, Illinois DOT
- Kathleen Davis, Director, Highways and Local Programs Division, Washington State DOT

9:15 a.m.–10:15 a.m.
Action Planning: Small Group Discussions (Calvert-Salon C)

Participants will be divided into small working groups by state and provided a template to begin action planning for CSS implementation in their organizations.

10:15 a.m.–10:30 a.m.
Mid-Morning Break (Calvert Foyer)

10:30 a.m.–11:30 a.m.
What’s Next? (Calvert-Salon C)

John Horsley will provide a summary of key issues and ideas generated from the conference. The panel members will provide their perspectives on what’s next for mainstreaming CSS into day-to-day business practices.

Moderator: John Horsley, Executive Director, AASHTO

Panelists:
- Victor Mendez, Director, Arizona DOT; Vice President, AASHTO
- Cindy Burbank, Associate Administrator for Planning, Environment, and Realty, FHWA
- Anne Miller, Director, Office of Federal Activities, Environmental Protection Agency
- Carlos Braceras, Deputy Director and Chief Engineer, Utah DOT; Chair, AASHTO Center for Environmental Excellence Advisory Board
- Doug Palmer, Mayor, Trenton, NJ; Vice President, U.S. Conference of Mayors

11:30 a.m.–12:00 p.m.
Conference Wrap-Up (Calvert-Salon C)

- Neil Pedersen, Administrator, Maryland SHA; Chair, AASHTO Context Sensitive Solutions Task Force
- Cindy Burbank, Associate Administrator for Planning, Environment, and Realty, FHWA

12:00 p.m.
Conference Adjourns
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